

2 Goal: All students will acquire and effectively apply critical thinking, creative thinking, and self-regulated thinking to be academically prepared for lifelong learning and the world of work.

Outcome Measure: Increase in percent of students in grades 4-8 demonstrating growth on Smarter Balanced Assessments in ELA and math.

Outcome Measure: Increase in percent of students in grades K-3 demonstrating growth from the BOY to EOY mClass assessment.

Outcome Measure: Increase in percent of EL students in grades K-12 demonstrating growth on LAS-Links, by cohort

Outcome Measure: Annual increase in number/percent of EL students exiting from EL services, disaggregated by cohort group

Outcome Measure: Annual decrease in retentions

Outcome Measure: Annual decrease in number/percent of Special Education referrals

Outcome Measure: Annual decrease in student group disproportionality in selected Special Education categories

Outcome Measure: Annual decrease in number/percent of students identified for SRBI intervention

2.1 Objective: Implement curriculum and instruction design process that can accommodate individual learning differences.

Outcome Measure: Annual quality review of SPS curricula, using the Phi Delta Kappan standards for the written, taught and assessed curriculum to address Phi Delta Kappan criteria including: Governance and Control, Direction and Clientele Expectations. Connectivity and Consistency, Assessment and Feedback and Productivity and Efficiency.

2.1.2 Initiative: Provide a model to support a continuum of services to allow all students access to general education standards.

Initiative name	Initiative Number	Action Step Number	Action Step	Accountable for Action Step	Outcome Measure	MOY Outcome	EOY Outcome
Provide a model to support a continuum of services to allow all students access to general education standards.	2.1.2	2.1.2.1	Develop a plan for ongoing professional development in literacy.	Administrators Primary Years Program (PYP) Coordinator Reading Teachers	Increase in percent of students in grades 4-8 demonstrating growth on Smarter Balanced Assessments in ELA and math.		
		2.1.2.2	Collaborate with Literacy How to implement and revise literacy plan to include classroom coaching, modeling, observations and Focus Walks.	Administrators Primary Years Program (PYP) Coordinator Reading Teachers			
		2.1.2.3	Develop and implement a plan to address struggling students in collaboration with SRBI, Special Needs and EL staff.	Administrators Primary Years Program (PYP) Coordinator Reading Teachers			
		2.1.2.4	Analyze data, communicate results and identify next steps.	Principal			

3 Goal: Health (Body) – All students will be prepared to lead an active lifestyle and to make healthy choices.

3.1 Objective: Provide health and wellness education and services that will teach, encourage and support healthy life choices.

Outcome Measure: Annual increase in the number of eligible students participating in the school breakfast and lunch programs

Outcome Measure: Annual reduction in the percent of students evaluated as obese (TMI)

Outcome Measure: Annual increase in the percent of students meeting CSDE Physical Fitness health standards

Outcome Measure: Annual increase in the number/percent of students K-12 participating in SPS or community sports, fitness and wellness activities

Outcome Measure: Annual increase in SPS partnerships with community agencies that focus on healthy lifestyle choices as part of their mission.

3.1.1 Initiative: Assess and develop a structure to address food insecurity related to Healthy Living (e.g. School Breakfast Programs, Lunch Programs and Weekend Backpack Programs).

3.1.2 Initiative: Assess and develop a structure to address physical fitness needs related to Healthy Living for students and staff (e.g. Kid Fan, 5210 initiative, fun run, walking programs, or jump rope for heart).

Initiative name	Initiative Number	Action Step Number	Action Step	Accountable for Action Step	Outcome Measure	MOY Outcome	EOY Outcome
Assess and develop a structure to address food insecurity related to Healthy Living (e.g. School Breakfast Programs, Weekend Backpack Programs).	3.1.1	3.1.1.1	Plan and communicate healthy eating/living initiative to students, staff and parents.	Administrators Social Worker Parent Facilitator	Annual increase in the number of eligible students participating in the school breakfast and lunch programs		
		3.1.1.2	Implement early breakfast initiative, backpack program and birthday "no food" policy	Administrators Social Worker Parent Facilitator			
		3.1.1.3	Analyze data on effectiveness of programs (e.g. attendance and survey data).	Principal			

Strategic Improvement Plan

Strawberry Hill

4 Goal: All students will acquire and effectively apply the knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions.

4.2 Objective: Support development of SEL competencies with tiered support: self-awareness, self-management, social awareness, responsible decision-making and relationship skills.

Outcome Measure: Decrease in number/percent of students in SRBI level 3 exhibiting behavior issues

Outcome Measure: Annual reduction in number/percent of school suspensions disaggregated by school, grade and student groups

4.2.1 Initiative: Provide tiered support in the development of SEL competencies.

Initiative name	Initiative Number	Action Step Number	Action Step	Accountable for Action Step	Outcome Measure	MOY Outcome	EOY Outcome
Provide tiered support in the development of SEL competencies.	4.2.1	4.2.1.1	Launch and communicate Trauma Informed School initiative through staff PD. Name it (INNER)-richment.	Administrators	Annual reduction in number/percent of school suspensions disaggregated by school, grade and student groups		
		4.2.1.2	Plan the structure and ongoing learning sessions to include focus walks, teacher coaching, and professional development.	Administrators			
		4.2.1.3	Implement focus walks, teacher coaching and professional development.	Administrators			
		4.2.1.4	Analyze data, communicate results and determine next steps	Administrators Focus Walk Team			

Strategic Improvement Plan

Strawberry Hill

4 Goal: All students will acquire and effectively apply the knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions.

4.3 Objective: Promote consistent school attendance for all students K-12 and staff

Outcome Measure: Annual decrease in students chronically absent by grade and student groups

Outcome Measure: Annual decrease in staff absence days

4.3.1 Initiative: Ensure SPS systematically addresses school chronic absenteeism

Initiative name	Initiative Number	Action Step Number	Action Step	Accountable for Action Step	Outcome Measure	MOY Outcome	EOY Outcome
Ensure SPS systematically addresses school chronic absenteeism	4.3.1	4.3.1.1	Review absenteeism data from the 2017-18 school year and develop/revise school attendance plan as needed.	Administrators Social Worker	Annual decrease in students chronically absent by grade and student groups		
		4.3.1.2	Communicate Strawberry Hill's attendance policy and associated goals/incentives to staff and parents.	Administrators			
		4.3.1.3	Implement Google-Doc template to document absenteeism.	OSS			
		4.3.1.4	Review attendance results monthly and send out chronic absenteeism notification letters; log phone calls.	Principal Social Worker			
		4.3.1.5	Analyze data, communicate results and determine next steps.	Administrators Social Worker			